

# POST-MALABO AGENDA ANALYTICAL SUPPORT WORKSTREAM

Overall Design and Terms of Reference



July 2024

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After a thorough review of the current set of commitments as presented in the Malabo Declaration, AKADEMIYA2063 proposed a workplan that included details of the work to be completed by the Technical Working Groups (TWGs) and also set out the areas that AKADEMIYA2063 will take leadership on.

As such, the TWGs (see a list in Table 1 below) are expected to (i) review the set of commitments from the Malabo Declaration, (ii) identify the topical issues as well as emerging challenges, (iii) identify opportunities to deepen and strengthen these areas while addressing the challenges, (iv) mobilize technical contributions from the members, and (v) report back to AKADEMIYA2023 with their specific findings and recommendations. In collaboration with partners, AKADEMIYA2063 will (i) lead the establishment and mobilization of the TWGs, (ii) contribute to the provision of data and analytical work, including through leading or co-leading selected

TWGs and providing additional analytical outputs, (iii) develop resources for implementation support, and (iv) facilitate the quality assurance process of the TWGs. These four functions are described in greater detail in this document.

In its facilitation role, AKADEMIYA2063 will: i) develop the Scope of Work (SOW) with clear Terms of Reference (TORs) to guide the TWGs responsible for particular areas, (ii) propose modalities and criteria for selecting and mobilizing the TWG conveners, (iii) help identify the conveners to lead the work of the TWGs, (iv) help identify the key analytical and research questions that the TWGs will further finetune and investigate in their specific commitment areas, (v) provide technical backstopping to TWGs and ensure thorough quality assurance to their work, (vi) undertake some analytical work as needed to inform the post-Malabo Agenda development.

**Table 1: Proposed list of Technical Working Groups**

Technical Working Group
<b>TWG 1:</b> Principles and Values of the CAADP Process (from narrow agriculture-led growth to agri-food system)
<b>TWG 2:</b> Enhancing Investment Finance in Agri-food
<b>TWG 3:</b> Food Security, Nutrition, Health, and Food Safety/SPS
<b>TWG 4:</b> Emerging Technologies, Biotechnology, Artificial Intelligence, and Productivity Growth
<b>TWG 5:</b> Halving Poverty through Inclusive Agri-food Growth and Transformation
<b>TWG 6:</b> Boosting Intra-African Agri-food Trade
<b>TWG 7:</b> Enhancing Resilience of Livelihoods and Agri-food Systems to Shocks (Health, Economic, Climate, etc.)
<b>TWG 8:</b> Mitigation and Adaptation to Climate Change for Agri-food Systems
<b>TWG 9:</b> Inclusivity and Equality in Agri-food Systems (Youth and Gender)
<b>TWG 10:</b> CAADP Theory of Change and Results Framework
<b>TWG 11:</b> Implementation and Coordination Capacity (Delivery Mechanisms)
<b>TWG 12:</b> Communication and Advocacy
<b>TWG 13:</b> CAADP BR Data Management and Mutual Accountability

# 2

## SELECTION AND DEPLOYMENT OF TECHNICAL WORKING GROUPS

The support of the post-Malabo development process will involve a rigorous selection, followed by an effective and timely deployment of the respective Technical Working Groups (TWGs) to discharge their mandate.

### 2.1. Suggested selection criteria

- a. Standing of the organization as reflected in its scientific work and research (e.g. publications, citations, impact)
- b. Extent and reach of the organization's networks (influence, visibility, number of external networks)
- c. Existence of a critical mass of highly skilled and experienced experts at the organization (reputation, cited researchers)
- d. Areas of expertise of the organization
- e. History of support to CAADP

### 2.2. Selection methodology applied

- a. For objectivity, selection criteria 1, 2, and 3 were applied using rankings of African universities, think tanks, and research centers that apply similar criteria; see data sources below. Criterion #4 was applied based on information gleaned from the websites of the top-ranked centers of excellence to identify their areas of expertise.
- b. While the history of support to CAADP is an important criterion (#5) to consider, not that many African centers of excellence have supported CAADP during its second decade. In addition, it's important to consider institutions based on their potential ability to contribute expertise to CAADP and to avoid excluding any centers that may not have supported CAADP in the past but may be highly qualified to do so. We therefore propose to use experience in supporting CAADP as a preferred and not a required criterion, meaning that if two centers rank equally on other criteria, the one with CAADP experience would be chosen. In addition, while applying weights would ideally be a good approach, it would be a rather subjective process and there would be no quantitative basis for defending the weights.
- c. It should be noted that while technical support to CAADP is not a research activity, the quality of expertise behind such support is crucial for its rigor, relevance and credibility. Any technical advice going into the formulation of a continental agenda ought to be based on the best scientific knowledge available.
- d. See Excel files for Summary of Rankings of Universities, Think Tanks, and Research Centers as well as for data sources and ranking methodologies.



# 3

## TERMS OF REFERENCE FOR POST-MALABO TECHNICAL WORKING GROUPS

### 3.1 Background

Adopted in 2003 by African Union (AU) Heads of State and Government, the Comprehensive Africa Agriculture Development Programme (CAADP) is Africa's policy framework for fast-tracking Africa's economic growth, poverty reduction, and food and nutrition security through an agriculture-led growth strategy. In 2014, African leaders expanded the CAADP agenda by adopting the Malabo Declaration to achieve seven broad agricultural transformation commitments and goals by 2025, with an overarching pledge to conduct a biennial review (BR) of progress made across all the commitments. After two decades of implementation, CAADP has not only raised the profile of African agriculture and promoted broad-based participation of state and non-state actors in the agriculture policy discourse, but it has also mobilized political commitment and investments in the agriculture sector and steered continental efforts toward better development outcomes. While notable progress has been made—particularly through boosting agricultural growth, expanding agricultural trade, and reducing hunger and poverty—the CAADP Biennial Review reports indicate that Africa as a whole is not on track to achieve all the Malabo Declaration commitments by 2025.

Therefore, with the Malabo Declaration due to expire in less than two years, it is crucial to develop a robust and an evidence-based post-Malabo Agenda to accelerate agricultural and food systems transformation on the continent in the face of climate, health, political, and economic shocks. The post-Malabo Agenda must retain CAADP's key principles of African ownership and leadership, accountability and transparency, inclusiveness, and evidence-based decision-making and take on an agri-food systems

approach while continuously adapting to changing contexts, leveraging opportunities, and addressing challenges to ensure sustainable and resilient livelihoods as well as healthy, safe, nutritious, and affordable diets.

In early 2023, the African Union Commission's Department of Agriculture, Rural Development, Blue Economy and Sustainable Environment (AUC-DARBE) and the African Union Development Agency – New Partnership for Africa's Development (AUDA-NEPAD) in collaboration with key technical partners (AKADEMIYA2063 and PolicyLink) launched the process to develop a Post-Malabo Agenda. The goal of the process is to undertake broad and inclusive stakeholder consultations and carry out analytics that are led by African centers of excellence to guide the development of a Post-Malabo Agenda that will be used by African Heads of State and Government to define and adopt a new CAADP Declaration and Action Plan by the end of 2024.

AKADEMIYA2063 is supporting AUC-DARBE with the mobilization and coordination of technical expertise and content (led by African centers of excellence and supported by global knowledge centers) to guide the development of a robust and evidence-based Post-Malabo Agenda. To this end, AKADEMIYA2063 is seeking to mobilize a broad and diverse group of African knowledge institutions (universities, think tanks, and research organizations) to convene and lead the work of 13 Technical Working Groups (TWGs) that will develop comprehensive technical content for the post-Malabo Agenda to help ensure inclusive, sustainable, and resilient agri-food systems and livelihoods in Africa.

### 3.2. TWGs thematic areas

The proposed TWGs include the following:

- a) **TWG 1:** Principles and Values of the CAADP Process (from narrow agriculture-led growth to agri-food system)
- b) **TWG 2:** Enhancing Investment Finance in Agri-food
- c) **TWG 3:** Food Security, Nutrition, Health, and Food Safety/SPS
- d) **TWG 4:** Emerging Technologies, Biotechnology, Artificial Intelligence, and Productivity Growth
- e) **TWG 5:** Halving Poverty through Inclusive Agri-food Growth and Transformation
- f) **TWG 6:** Boosting Intra- African Agri-food Trade
- g) **TWG 7:** Enhancing Resilience of Livelihoods and Production Systems to Shocks (Health, Economic, Climate etc.)
- h) **TWG 8:** Mitigation and Adaptation to Climate Change for Agri-food Systems
- i) **TWG 9:** Inclusivity and Equality in Agri-food Systems
- j) **TWG 10:** CAADP Theory of Change and Results Framework
- k) **TWG 11:** Implementation and Coordination Capacity (Delivery Mechanisms) and Mutual Accountability
- l) **TWG 12:** Communication and Advocacy
- m) **TWG 13:** CAADP BR Data Management and Mutual Accountability

### 3.3. TWG duties and responsibilities

Within its respective thematic area, each TWG will:

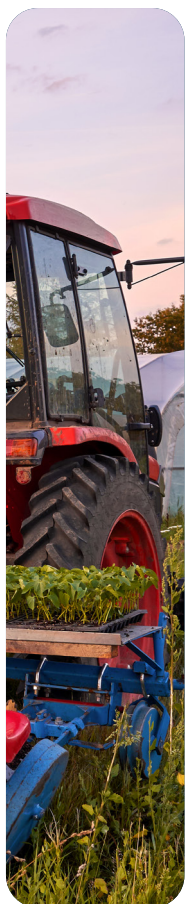
- a) Review the CAADP Malabo Declaration and other key CAADP documents including the Maputo Declaration, CAADP Results Framework, CAADP BR Reports, BR Technical Guidelines, and post-Malabo Concept Note and Roadmap etc. to set the context;
- b) Assess the adequacy and weaknesses of the current Malabo commitment within the thematic area;
- c) In doing the above, identify gaps, topical issues as well as emerging challenges that need to be addressed in the Post-Malabo Agenda;
- d) Assess strengths and opportunities that can be leveraged to deepen, expand, and strengthen the CAADP agenda and inform new ambitions for CAADP over the next 10 years;
- e) Identify feasible, sustainable, and scalable policies and practices that can advance the CAADP agenda over the next 10 years;
- f) Identify potential SMART goals, targets, and indicators as well as data to inform such indicators for the thematic area;
- g) Draft a comprehensive document summarizing the key results and recommendations identified by the working group.

### 3.4. Duties of the TWG Convenor

In consultation with AKADEMIYA2063, TWG leads will also:

- a) Identify and mobilize other African and global experts, think tanks, universities and research organizations with relevant expertise to join and contribute to the thematic working groups, being cognizant of the level of participation of different countries and of the inclusion of interest groups;
- b) Identify and mobilize global centers of excellence with relevant expertise to contribute to the thematic working group;
- c) Participate in the regional stakeholder consultations to provide technical support to the engagement on the relevant thematic area discussions;
- d) Organize an Inception Workshop with all TWG members to go over the objectives, activities, expected deliverables, and timelines for the development of technical content and analytics to inform the Post-Malabo Agenda;
- e) Use the template provided to coordinate the drafting of the TWG technical report summarizing the priorities, goals and ambitions, as well as indicators to track progress for the next 10 years of CAADP;
- f) Organize a technical validation workshop to review and finalize the content before submission to AKADEMIYA2063;
- g) Work with the Technical Review Committee (TRC) to consolidate the report incorporating key recommendations for improvements made by the reviewers;
- h) Submit final technical report to inform the Post-Malabo Agenda to AKADEMIYA2063.

### 3.5. TWG operational arrangements



#### a. Composition and selection process of TWG members

Each TWG will consist of African and global experts from centers of expertise, research institutions, and universities; current BR thematic experts; as well as representatives from relevant stakeholders, including specialized technical agencies of the African Union. Members will be selected based on their technical expertise in specific thematic areas, professional experience (the quality of researchers, institutional rankings), and commitment to the development goals of agriculture in Africa. Proposed TWG conveners and potential TWG members are listed in section V below.

#### b. Working modalities

Each TWG will be facilitated by a convener (an African center of excellence or agency) with demonstrated good standing in the relevant area of expertise. Under the leadership of the convener, the members of the TWG will work together and discharge the tasks listed under the section “*TWG duties and responsibilities*” above.

The TWG will meet regularly to discuss progress, share knowledge, and collaborate on specific activities. Meetings may be held virtually or in person, depending on needs and logistical constraints. TWG members will be required to meet deadlines and actively contribute to the group’s work.

The main deliverable of the TWG is a substantive report highlighting priorities, goals, and ambitions, as well as indicators to track progress for the next 10 years of CAADP.

### c. Quality review process

AKADEMIYA2063 will establish a Technical Review Committee (TRC) composed of African and global experts and tasked with reviewing the technical content generated by TWGs to ensure its alignment with and adherence to technical rigor, comprehensiveness, and quality. AKADEMIYA2063 will work proactively and closely with the TRC to ensure effective coordination and ensure the satisfactory quality of the report at the end of the process.

### d. Deliverables and timeline

TWGs will work according to a timeline agreed upon with clear deadlines for each stage of the process.

**Table 2: Deliverables and timeline of the TWGs**

Activities		Timeline					
Tasks	Deliverables	April	May	June	July	August	Sept
Task 1: Invite other suitable African think tanks, universities, and research organizations	Acceptance signature from the organizations						
Task 2: Identify and mobilize other experts, interest groups, African think tanks with relevant expertise to contribute	Document of engagement with additional think tanks and others established						
Task 3: Identify and mobilize global centers of excellence with relevant expertise	Document of engagement with global centers of excellence established						
Task 4: Participate in an orientation workshop led by the African Union upon acceptance of the invitation to serve	Clear overview of the work at hand and clarification on TORs and expected deliverables						
Task 5: Organize an Inception Workshop with all TWG members	Workshop agenda and participant list prepared						
Task 6: Draft technical content and analytics based on assigned thematic areas	Initial draft technical content and analytics completed						
Task 7: Conduct a technical workshop to review progress, discuss and validate proposed content	Feedback from workshop sessions compiled and analyzed						
Task 8: Submit technical content and analytics to inform the post-Malabo agenda to AKADEMIYA2063	Finalized substantive technical report highlighting the priorities, goals, and ambitions, as well as indicators to track progress for the next 10 years of CAADP submitted						
Task 9: TWG conveners will work with the Post-Malabo Agenda Technical Coordination Team to synthesize the outcomes from all TWGs	Synthesis document of the main outcomes across the 13 TWGs prepared						
Task 10: TWG conveners will work with the post-Malabo agenda Technical Coordination Team to support the drafting of the Declaration Document	Technical input into the draft declaration document provided						



# 4

## TERMS OF REFERENCE FOR THE POST-MALABO TECHNICAL REVIEW COMMITTEE (TRC)

As part of its support to AUC-DARBE in the mobilization and coordination of technical expertise and content led by African centers of excellence and supported by global knowledge centers to guide the development of a robust and evidence-based Post-Malabo Agenda, AKADEMIYA2063 will facilitate the deployment of a diverse Technical Review Committee (TRC) composed of eminent and leading African and global researchers and scientists. These internationally renowned experts will be tasked with reviewing and providing written feedback on the relevance, completeness, and technical and scientific rigor of the technical content submitted by the TWGs. Therefore, The TRC will help ensure that the technical content and analytics developed by TWGs are of high quality.

### 4.1. Duties and responsibilities of the Technical Review Committee (TRC)

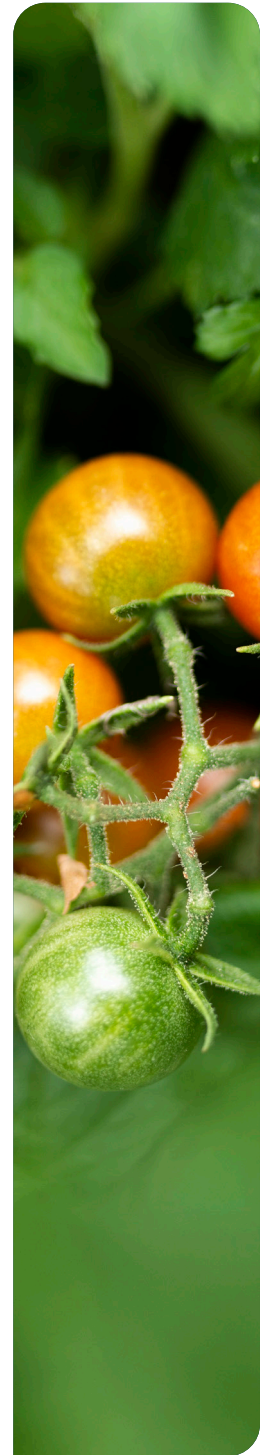
The purpose of the TRC is to assess that the work produced by each TWG is satisfying the TORs (see section 3.3).

More specifically, the TRC will:

- a) Review technical content produced by TWGs to ensure alignment with TWG TOR objectives, relevance, technical rigor, an evidence-based approach, completeness, and adherence to scientific standards;
- b) Provide detailed written feedback on the relevance, consistency, and scientific rigor of the technical content, identifying any gaps, weaknesses, and areas for improvement and proposing technical and scientific solutions and direction for TWGs to make necessary enhancements;
- c) Review and approve the final technical reports submitted by the TWGs before their submission to AUC for integration into the Post-Malabo Agenda;
- d) Review and recommend the final report for submission to the African Union-led Technical Coordination Team.

### 4.2. Composition and selection of TRC members

The TRC will comprise eminent and distinguished independent African and international experts who are familiar with the African development agenda. Members will be selected based on their technical expertise in specific thematic areas, professional experience, and commitment to Africa's development and transformation agenda.



### 4.3. Working modalities

TRC members will participate in an introductory meeting to review their responsibilities and tasks and will also go over the work schedule and set objectives to achieve. Meetings will be held virtually. Over the course of their work, members of the TRC will meet as per their own internal arrangements with the TWGs. Both groups will have a final meeting to revise the final report for recommendation to the African Union.

Most of the work of the TRC is expected to be done between July and August 2024. The work of the TRC is a pro-bono contribution and will be acknowledged in the final post-Malabo agenda resolutions.

### 4.4. Facilitation

AKADEMIYA2063 will facilitate the work of the TRC and the interactions with individual TWGs throughout the review process. Furthermore, AKADEMIYA2063 will ensure that all required documents and information are made available to the TRC in a timely manner to facilitate its work.

### 4.5. Key tasks and deliverables

The TRC will work according to a timeline agreed upon with clear deadlines for each stage of the process.

**Table 3: Key tasks and deliverables of the TRC**

Tasks	Deliverables
Task 1: Participate in the inception workshop	Participants list
Task 2: Review technical content produced by TWGs	Detailed report assessing alignment, relevance, and rigor
Task 3: Ensure technical content is comprehensive	Comprehensive checklist for technical content assessment
Task 4: Provide written feedback on draft report	Feedback report highlighting areas for improvement
Task 5: Review and recommend final technical report for submission	Approved technical report integrated into the Post-Malabo Agenda

# 5

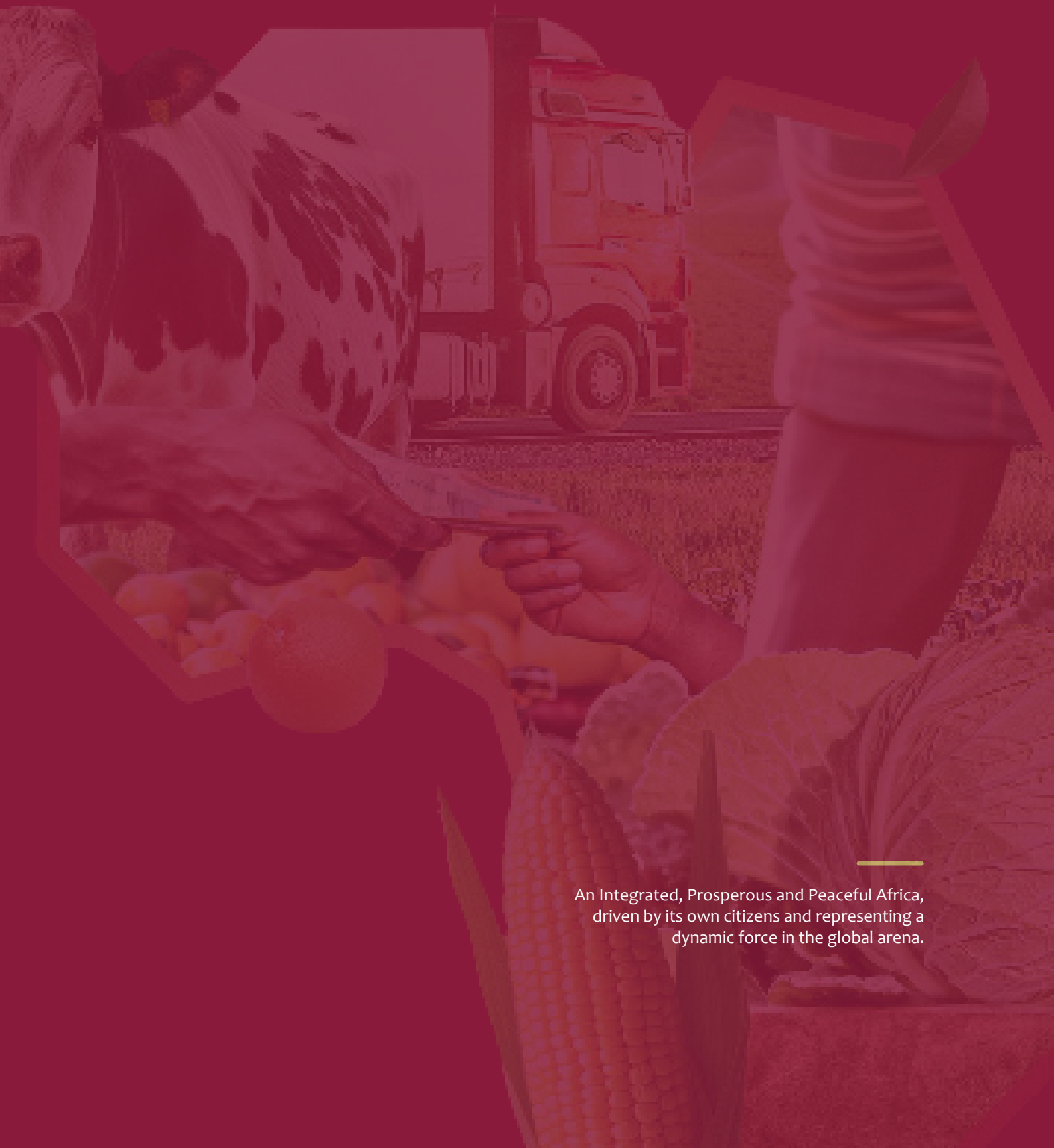
## MAPPING OF TECHNICAL WORKING GROUP CONVENERS AND CO-CONVENERS

**Table 4:** Mapping of Technical Working Group conveners and co-conveners

TWG	THEMATIC AREA	CONVENER	CO-CONVENER
TWG 1	Principles and Values of the CAADP Process (from narrow agriculture-led growth to agri-food system)	<p>University of Ibadan (UI), Nigeria</p> <ul style="list-style-type: none"> <li>» <b>Dr. Olawale Emmanuel Olayide</b>, Research Fellow, Expert Trainer &amp; Consultant, Department of Sustainability Studies, University of Ibadan</li> </ul>	<p>AUC-DARBE</p> <ul style="list-style-type: none"> <li>» <b>Ms. Panduleni Ndinelago Elago</b>, Senior CAADP Advisor</li> </ul> <p>UN Special Advisor for Africa</p> <ul style="list-style-type: none"> <li>» <b>Ms. Cristina Duarte</b>, Under-Secretary-General, Special Adviser on Africa to the United Nations Secretary-General</li> </ul>
TWG 2	Enhancing Investment Finance in Agriculture	<p>University of Pretoria (UP), South Africa</p> <ul style="list-style-type: none"> <li>» <b>Dr. Moraka Makhura</b>, Senior Lecturer in Agricultural Economics, University of Pretoria</li> </ul>	<p>African Development Bank (AfDB)</p> <ul style="list-style-type: none"> <li>» <b>Dr. Beth Dunford</b>, Vice President, Agriculture, Human and Social Development</li> <li>» <b>Dr. Martin Fregene</b>, Director of Agriculture and Agro-Industry</li> </ul> <p>International Fund for Agriculture Development (IFAD)</p> <ul style="list-style-type: none"> <li>» <b>Ms. Sara Mbago-Bhunu</b>, Director, Eastern and Southern Africa</li> </ul>
TWG 3	Food Security, Nutrition, Health, and Food Safety/SPS	<p>University of Ghana (UG), Ghana</p> <ul style="list-style-type: none"> <li>» <b>Dr. Anna Lartey</b>, Professor of Nutrition; Former Director of Nutrition at FAO</li> <li>» <b>Prof. Amos Laar</b>, Professor of Public Health Nutrition</li> </ul>	<p>Food and Agriculture Organization (FAO)</p> <ul style="list-style-type: none"> <li>» <b>Dr. Abebe Haile</b>, Assistant Director-General and Regional Representative for Africa, Accra-Ghana</li> </ul>
TWG 4	Emerging Technologies, Biotechnology, Artificial Intelligence, and Productivity Growth	<p>Makerere University (MAK), Uganda</p> <ul style="list-style-type: none"> <li>» <b>Eng. Dr. Dorothy Okello</b>, Dean, School of Engineering, College of Engineering, Design, Art, and Technology (CEDAT)</li> </ul>	<p>African Biosafety Network of Expertise (ABNE)</p> <ul style="list-style-type: none"> <li>» <b>Mr. Samuel Timpo</b>, Head</li> </ul>
TWG 5	Halving Poverty through Inclusive Agricultural Growth	<p>UN Economic Commission for Africa (UNECA), Ethiopia</p> <ul style="list-style-type: none"> <li>» <b>Dr. Medhat Elhelepi</b>, Economic Officer</li> </ul>	<p>AKADEMIYA2063</p> <ul style="list-style-type: none"> <li>» <b>Ms. Julia Collins</b>, Senior Associate Scientist</li> </ul>

TWG	THEMATIC AREA	CONVENER	CO-CONVENER
TWG 6	Boosting Intra-African Agri-food Trade	» <b>Prof. Chahir Zaki</b> , Chaired Professor of Economics, Trade Expert, University of Orléans	<b>AKADEMIYA2063</b> » <b>Dr. Sunday Odjo</b> , Deputy Director, Operational Support
TWG 7	Enhancing Resilience of Livelihoods and Production Systems to Shocks (Health, Economic, Climate, etc.)	<b>Centre de Suivi Écologique (CSE), Senegal</b> » <b>Prof. Cheikh Mbow</b> , Director General	<b>AUC-DARBE</b> <b>World Food Program (WFP)</b> » <b>Mr. Hameed Nuru</b> , Director of WFP AU, Global Office and Rep. to the AU and UNECA for Africa <b>Food and Agriculture Organization (FAO)</b> » <b>Dr. Abebe Haile</b> , Assistant Director-General and Regional Representative for Africa, Accra-Ghana <b>AUDA-NEPAD</b> » <b>Ms. Estherine L. Fotabong</b> , Director of Agriculture, Food Security and Environmental Sustainability
TWG 8	Mitigation and adaptation to climate change for agri-food systems	<b>AKADEMIYA2063</b> » <b>Dr. Getaw Tadesse</b> , Director, Department of Operational Support	<b>University of Ghana, AgMIP</b> » <b>Prof. Dilys MacCarthy</b> , Associate Professor (Plant Nutrition), Soil and Irrigation Research Centre, School of Agriculture
TWG 9	Inclusivity and equality in agri-food systems	<b>AUDA-NEPAD</b> » <b>Ms. Estherine L. Fotabong</b> , Director of Agriculture, Food Security, and Environmental Sustainability	<b>UN Women</b> » <b>Antonia Ngabala-Sodonon</b> , UN Women Special Representative & Head of Liaison to the African Union Commission, and the Economic Commission for Africa
TWG 10	CAADP Theory of Change and Results Framework	<b>International Food Policy Research Institute (IFPRI)</b> » <b>Dr. John M. Ulimwengu</b> , Senior Research Fellow	<b>AKADEMIYA2063</b> » <b>Dr. Augustin Wambo Yamdjeu</b> , Director, Department of Knowledge Systems
TWG 11	Implementation and Coordination Capacity (Delivery Mechanisms)	<b>AUC-DARBE</b> <b>AUDA-NEPAD</b> » <b>Ms. Estherine L. Fotabong</b> , Director of Agriculture, Food Security, and Environmental Sustainability	<b>Food and Agriculture Organization (FAO)</b> » <b>Dr. Abebe Haile</b> , Assistant Director-General and Regional Representative for Africa, Accra-Ghana
TWG 12	Communication and Advocacy	<b>AUC-DIC/DARBE</b> » <b>Ms. Peace Lydia Mutuwa</b> , Knowledge Management and Communication Specialist	<b>Policy Link</b> » <b>Mr. Edwin Odhiambo</b> , Technical Programs and Policy Director
TWG 13	CAADP BR Data Management and Mutual Accountability	<b>AUC-DARBE</b> » <b>Mr. Kenao Lao</b> , M&E Specialist » <b>Ms. Agnes Akwang</b> , M&E Specialist	<b>AUDA-NEPAD</b> » <b>Ms. Estherine L. Fotabong</b> , Director of Agriculture, Food Security, and Environmental Sustainability

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